



MND-B ePRT 30-Day Assessment Brief

14 JUL 07

14 July 2007

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~~SECRET//REL USA, MCF//SI//NF~~



MND-B Commander's Intent



Purpose: Promote the legitimacy of the Iraqi governmental system and security forces at all levels.

Key Tasks:

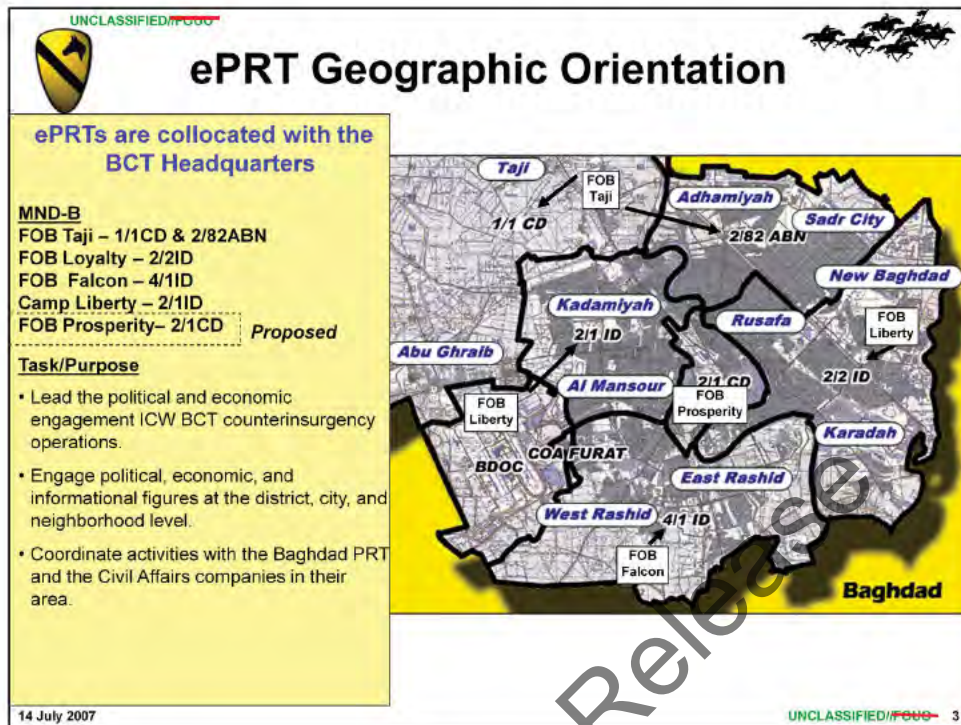
1. Secure Baghdad in coordination with the ISF.
2. Significantly reduce sectarian violence.
3. Reduce sectarian tensions through sustained engagement with security forces as well as governmental, tribal, and religious leaders.
4. Protect the force; defeat the IED networks
5. Enable the primacy of local and District governments by supporting the IA, IPS, NP, DBE, and government organizations.
6. Create the conditions for a stable environment by supporting progress along multiple dimensions, to include governance, economic development, security, and communications.
7. Transition responsibility for security to a well trained and confident Iraqi Security Force
8. Create the conditions for reconciliation within Baghdad

End-state: Baghdad is secure and progressing towards transition to Iraqi primacy in maintaining security. Iraqi Security Forces are executing the Baghdad Security Plan with Coalition Forces in tactical to operational overwatch. Successful execution of the BSP has increased the perceived capability and legitimacy of the Government of Iraq. Terrorists are defeated, competing militias and insurgents are neutralized with reduced popular support.

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CDR INTENT: DCG-S




BRIEFER: G9



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ePRT Composition per BCT

CORE
TEAM LEADER (DOS)
DEPUTY TEAM LEADER (USAID)
CIVIL AFFAIRS OFFICER (DOD)
BBA (DOS CONTRACT HIRE)

AUGMENT			
INTELLIGENCE ANALYST	CITY MANAGEMENT/ CIVIL ENGINEERING	ECONOMICS	AGRI-BUSINESS
GOVERNANCE	INDUSTRY/TRANS SPECIALIST	MEDICAL	VETERINARY

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ePRT Composition (1 of 3 slides)

4/1ID ePRT

ePRT
Team Leader
b. 6

DRAGON 6
(b)(3), (b)(6)

CORE

TEAM LEADER	(b)(3), (b)(6)	
DEPUTY TEAM LEADER		
CIVIL AFFAIRS OFFICER		
BBA		

AUGMENT

CITY MANAGEMENT/ CIVIL ENGINEERING	b. 3 b)(6)	
CITY MANAGEMENT/ PUBLIC WORKS	VACANT	
GOVERNANCE	(b)(3), (b)(6)	
ECONOMICS		
BUSINESS SPECIALIST		
INDUSTRY SPECIALIST		

2/1ID ePRT

ePRT
Team Leader
AMB Bennett

DAGGER 6
(b)(3), (b)(6)

CORE

TEAM LEADER	(b)(3), (b)(6)	
DEPUTY TEAM LEADER		
CIVIL AFFAIRS OFFICER		
BBA		

AUGMENT

CITY MANAGEMENT/ CIVIL ENGINEERING	VACANT	
GOVERNANCE	(b)(6)	
BUSINESS SPECIALIST	VACANT	
INDUSTRY SPECIALIST	b. 6	
MEDICAL	VACANT	

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BRIEFER: G9

ePRT Composition (2 of 3 slides)

1/1CD ePRT

ePRT
Team Leader
(b)(6)

IRONHORSE 6

CORE

TEAM LEADER	
DEPUTY TEAM LEADER	
CIVIL AFFAIRS OFFICER	
BBA	

AUGMENT

CITY MANAGEMENT/ CIVIL ENGINEERING	
CITY MANAGEMENT/ PUBLIC WORKS	
GOVERNANCE	
GOVERNANCE BBA	
ECONOMICS	
AGRI-BUSINESS	
MEDICAL	
VETRINARY	

2/2ID ePRT

ePRT
Team Leader

STRIKE 6

CORE

TEAM LEADER	
DEPUTY TEAM LEADER	
CIVIL AFFAIRS OFFICER	
BBA	

AUGMENT


CITY MANAGEMENT/ CIVIL ENGINEERING	
GOVERNANCE	
ECONOMICS / BUSINESS DEVELOPMENT	
INDUSTRY SPECIALIST	

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BRIEFER: G9

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 **ePRT Composition (3 of 3 slides)** 

2/82 ABN ePRT

ePRT Team Leader b 6	FALCON 6 (b)(3), (b)(6)
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CORE

TEAM LEADER	(b)(3), (b)(6)
DEPUTY TEAM LEADER	
CIVIL AFFAIRS OFFICER	
BBA	

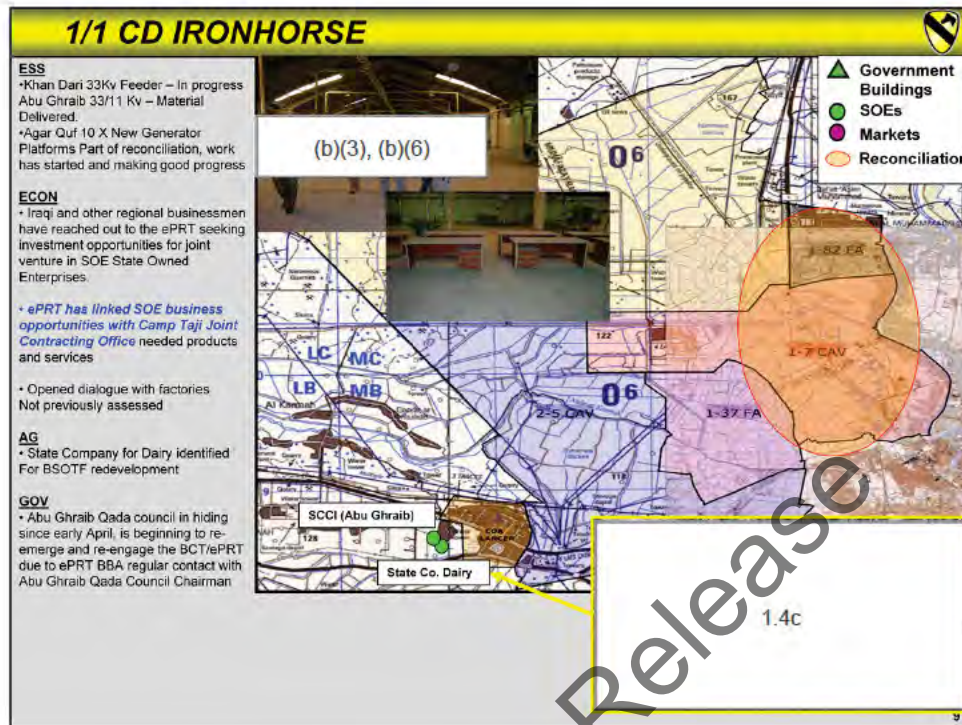
AUGMENT

CITY MANAGEMENT/ CIVIL ENGINEERING	(b)(3), (b)(6)
CITY MANAGEMENT/ PUBLIC WORKS	
GOVERNANCE	
GOVERNANCE	
ECONOMICS	
AGRI-BUSINESS	VACANT
INDUSTRY SPECIALIST	VACANT
MEDICAL	(b)(3), (b)(6)

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BRIEFER: G9



The overall Governance assessment in the AO is RED with no significant changes overall to government performance in AO IRONHORSE.

Taji experienced a decline in attendance from the last reporting period to 35% from 60%. This is not a trend at this point since the last reporting period saw an increase in attendance and the Qada is continuing to function and work with Coalition Forces. Abu Ghraib conducted its' first Qada meeting in two months. Initiatives are underway to reconcile the governmental body in this area.

Highlights for this reporting period include:

- Abu Gharib Qada meeting for the first time in two months, pay has been reinstated.


Sir pending your questions I will move on to the Taji Qada Assessment...

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Economic Initiatives

Two Sample Industries

- Wool Industry
 - Wool is fleeced and scoured in northern Taji then becomes more refined in plants as it moves farther south
 - End products include woolen blankets and rugs
 - RECENT SUCCESSES: Placement of \$250K international order for hand woven carpets in Kadamiyah (all raw materials come from and are processed in BCT AO)
- Dairy Industry
 - Milk is collected at 32 collection points throughout the BCT AO
 - It is delivered to and processed in the Abu Ghuraib facility
 - RECENT SUCCESSES: Partnered with BSOTF to develop a funding strategy to rebuild Abu Ghuraib Dairy and collection points



The map shows the BCT AO (Baghdad Combatant's Training Area) with various districts and towns. Two main areas are highlighted: 'SHEEP FARMING' in the north and 'DAIRY FARMING' in the south. Arrows labeled 'SUPPLY CHAIN' indicate the flow of products from these areas towards the south. The map also shows major roads and other geographical features.

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BRIEFER: G9

The BCT AO is agricultural in nature. Most of the business is either the growing of raw agribusiness products or the processing and conversion of those products into refined products.

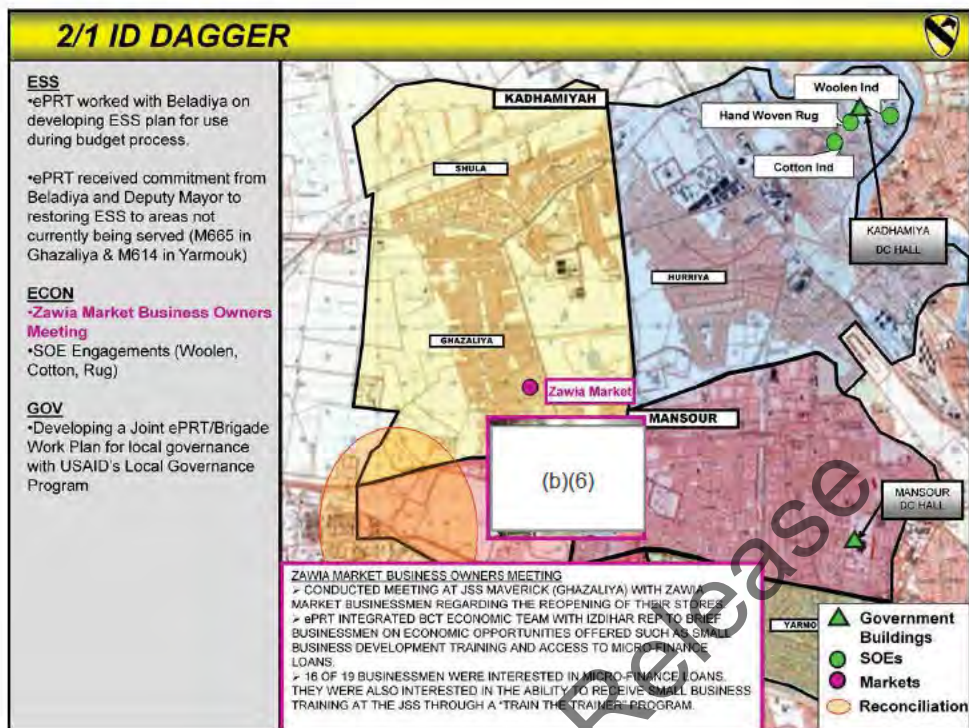
Examples of those industries and products are the Wool and Dairy industry

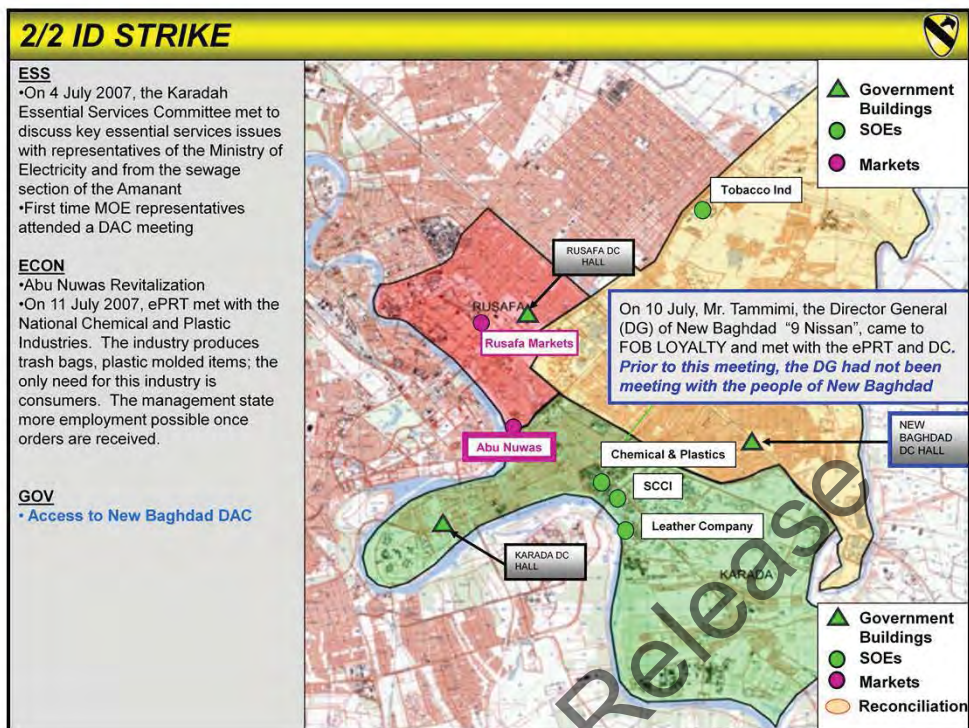
Wool:

The woolen industry in Iraq has been a mainstay for over 10,000 years. The wool produced by Iraqi sheep is a coarser wool than is used in western clothing and most often used for blankets and carpets. Division has partnered with 1/1 to develop a sheep dipping capability that will allow for a 30%+ growth in wool yield. We are in the process of jump starting the wool fleecing and scouring plant in northern Taji to be able to sustain operations and process the increased volumes of wool. At the same time we are working on the end demand of the products to ensure activity and employment throughout the supply chain. We have identified end product sales in the Kadamiyah area off Baghdad and worked with TFBSO to line up international sales for some of those items. In one case it is hand woven carpets.

Dairy:

The dairy industry in the BCTs AO has been a staple in the western Baghdad economy for centuries. Due to neglect during the Saddam regime and past security issues, the dairy has fallen into disrepair. At one time the dairy alone employed over 3000 people (not including all of the employment in the growth of the cattle, the feed stock for that cattle, the equipment made in the steel industry for the processing and maintenance of the cattle industry, etc). With recent reconciliation efforts to drive out AQI in that area it was imperative to fill the employment vacuum. This dairy ties into not only the economic revitalization efforts but the Reconciliation efforts as well.





4/1 ID DRAGON

ESS

• Implemented micro-generation projects to supply electrical power to the muhallas and markets. The initial focus has been on markets and model muhallas.

ECON

• ePRT/BCT conducts weekly Dora Market Revitalization Meetings at the DC Hall allowing for direct coordination between District/Neighborhood Councils, Chamber of Commerce, and private businesses to invigorate the Dora Market through the promotion of governance and micro-grants/loans for small businesses.
• The most recent Micro-Finance event resulted in 53 applicants for funds to open businesses.
• The Dora Market has increased its number of stores to 250.

GOV

• Furat conducted free elections on 28 May for two Neighborhood Councils positions. One Sunni and one Shia were elected to represent their constituents.

AG

• Construction has been initiated on the Dora Farmer's Market which will provide citizens an opportunity to buy/sell produce and livestock.

• Conducted a Rashid District Sheik Meeting on 13 Jun with 57 Sheiks (Sunni & Shia) to discuss essential services, security, and transition

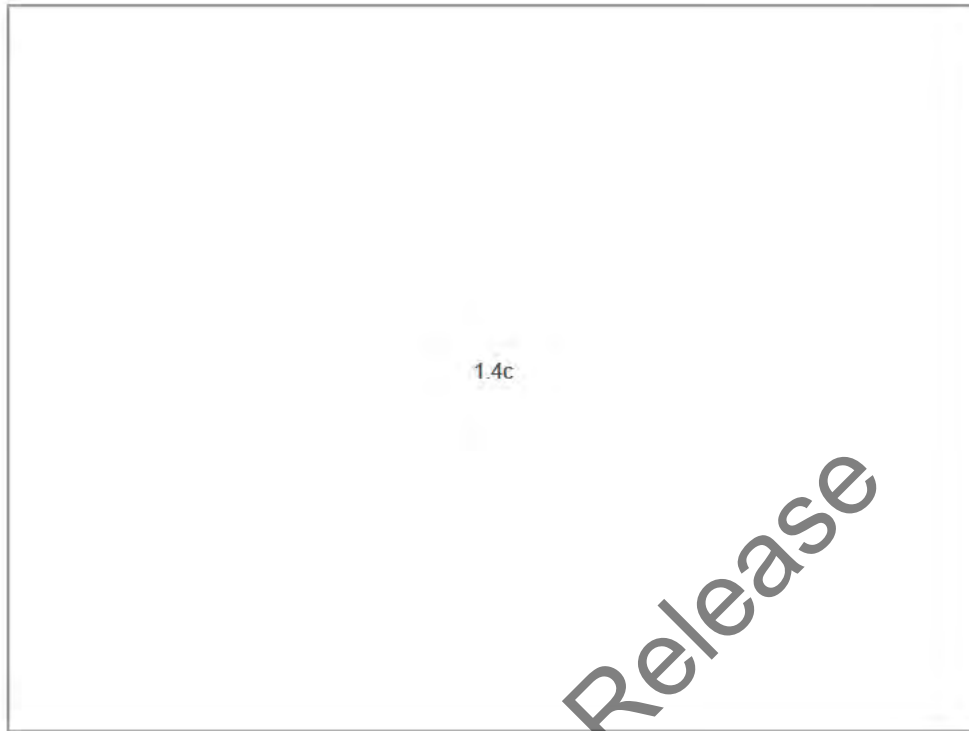
1.4c, (b)(3), (b)(6)

On 21 JUN 2007, 2-12 IN (assisted by ePRT and B/ 96 CA team) of the 4 IBCT, 1 ID and Rashid District Council leadership conducted a business micro financing event at the DAC Hall in the Rashid District of Baghdad. The purpose of the event was to explain the micro grant program, provide a security update for the Dora Market Complex and a review of ongoing and projected projects in the Dora Market. The event drew 53 applicants. The applications are being processed and in-kind materials or funds will be supplied to the grant recipients upon packet review/approval

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Sir,

Here are the banks in our AO. Our focus is the banks—1, 2, and 3—in the Dora market triangle. We are still trying, through our CA company, to get the banks in east Rashid open. Just yesterday, our CAT-As spoke with (b)(6) b 6 a representative from the ministry of defense. (b)(6) (b)(6) is responsible for paying military and government employee pensions for Dora. He has requested our assistance in opening the two government banks in the Dora market to facilitate residents of Dora receiving their pensions. He is working with (b)(6) on drafting an official request to the **MINISTRY OF FINANCE (MOF)** to open the branch banks. They claim that the **MOF** will not respond to their request and desires our support in convincing the **MOF** and main bank offices to open the banks. Additionally, he has requested support with security to deliver the monthly shipment of money to the banks. We're going to focus on the Rafidain bank for now. With this additional information, if you will, we have more ammunition with which to fight and to push for a bank opening.



Invisible hyperlink (upper right corner to slide 30) – Economic Initiatives

These photos show some of the progress being made at the Dora market.

- The top photo is the generator pad, the generator is to follow.
Should be installed any day now.
- Trash sustainment has improved the area.
- Awnings have gone in place.
- And work continues on the fence

2/82 FALCON



ECON

- Focusing on rehabilitation of SOE's
- Safe Market Initiative

GOV

- The District Advisory Council (DAC) for Sadr City will not meet openly with coalition forces.
- PRT and BCT continue to meet in secret with DAC members in the IZ.
- ePRT met with an Imam in Sadr City who does not appear to be closely affiliated with Sadr. He runs a large clinic in the northern part of the city and we are reaching out to him and will attempt to provide some support to him.
- ePRT met with General Ali, the leader of the Iraqi Police for Sadr City serves as key communicator to the Sadr City DAC; conveys messages to coordinate basic services initiatives.

1.4c

USAID/IRD Cleaning Campaign in Sadr 1, 2, 6 & 8

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2/1 CD BLACKJACK (no ePRT)							
<p>Event: Job Fair</p> <p>RESULTS: Approximately 1500 people were able to submit applications. Approx. 200 were hired same day. Several hundred were turned away at event conclusion. PPI International (KBR Contracting Firm) reported several hundred applications they will process in next few days. LS Communications reported over 500. Each of the 25 local contracting companies received several hundred applications they will process in next few days.</p> <p>MISSION OF UNIT</p> <p>T: Facilitate safe and secure job fair at Zawra Park. P: To set the conditions for increased employment.</p> <p>OVERALL ASSESSMENT:</p> <p>The Karkh Job Fair was a great success in terms of attendees applying for and in many cases getting jobs. With the lack of systems throughout Karkh to increase employment the Job Fair is a first step towards a more organized process for identifying who in Karkh is employing and linking them with those that need jobs. Critical to the success of the event was the leadership of the Karkh Chamber of Commerce along with the Karkh DAC. ISF/FPS were successful in defeating any attacks against the event.</p> <p>• ePRT Team Pending • Requesting DOS support for DOS Team Leader & USAID Deputy Team Leader</p> <p>• BBA's:</p> <table border="1"><tr><td>(b)(6)</td><td>• PHD in Political Science</td></tr><tr><td>(b)(6)</td><td>• Business/Economics BBA.</td></tr><tr><td>(b)(6)</td><td>• IO BBA.</td></tr></table> <p>• Governance</p> <ul style="list-style-type: none">• IO• ROL• Tribal• Social Welfare• Economic• Medical• Public Administration• Essential Services• Municipal/city planners• Education	(b)(6)	• PHD in Political Science	(b)(6)	• Business/Economics BBA.	(b)(6)	• IO BBA.	<p>1.4c, (b)(6)</p>
(b)(6)	• PHD in Political Science						
(b)(6)	• Business/Economics BBA.						
(b)(6)	• IO BBA.						

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Haifa Street Project—Concept of the Operation

Phase I: (Visible Sign of Change)

Facade renovations, repairs at street level, roadside improvements, kiosks, shops (Micro loans/grants), trash removal

Phase II: (Facility and Infrastructure Renovation – Lasting Sign of Change)

Electrical distribution, water availability, sewer system improvements, structural repairs (+mechanical), CERP of CF covered damage, shop/restaurant/ small business grants/loans

Phase III: (Revitalization)

Preparation and revitalization of residential and business communities along Haifa Street, heavy GoI involvement, marketing and advertising campaign, establishment of community Co-Ops, sustainment and maintenance plans

Objective (Phase II): Provide the population of Karkh operational and occupy able apartment buildings along the length of Haifa Street IOT enable to reestablishment of Haifa Street as the center of Baghdad population and commerce.

Start: The identification of buildings for assessment

End: Renovated building ready for full occupancy

Lines of Operation:

Assessment Portion: A GoI (Recommend from MoCH) team evaluate Haifa Street Apartment Buildings by blocks. Assessments are forwarded to committee for evaluation and funding. (10 months duration)

Funding Portion: Committee compiled of members from DAC, Belladiyah, Amanant, MoCH, MoF headed by and appointed Deputy PM Office evaluates assessments and determines best funding route to support execution.

Execution Portion: Committee forwards assessments and funding to GoI agency to execute renovation of apartments.

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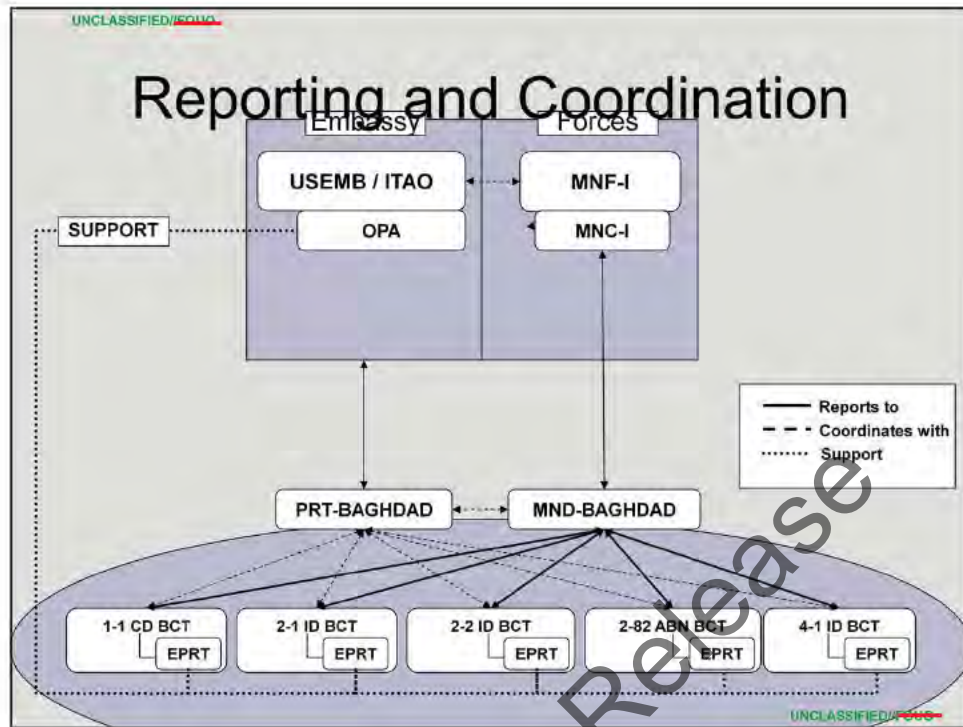
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Other Topics

- Reporting and Coordination
- POTUS VTC
- Filling 6th City Team
- Leaves
- Status of DoD-Provided Team Members

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BRIEFER: DCG-S

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Other Topics

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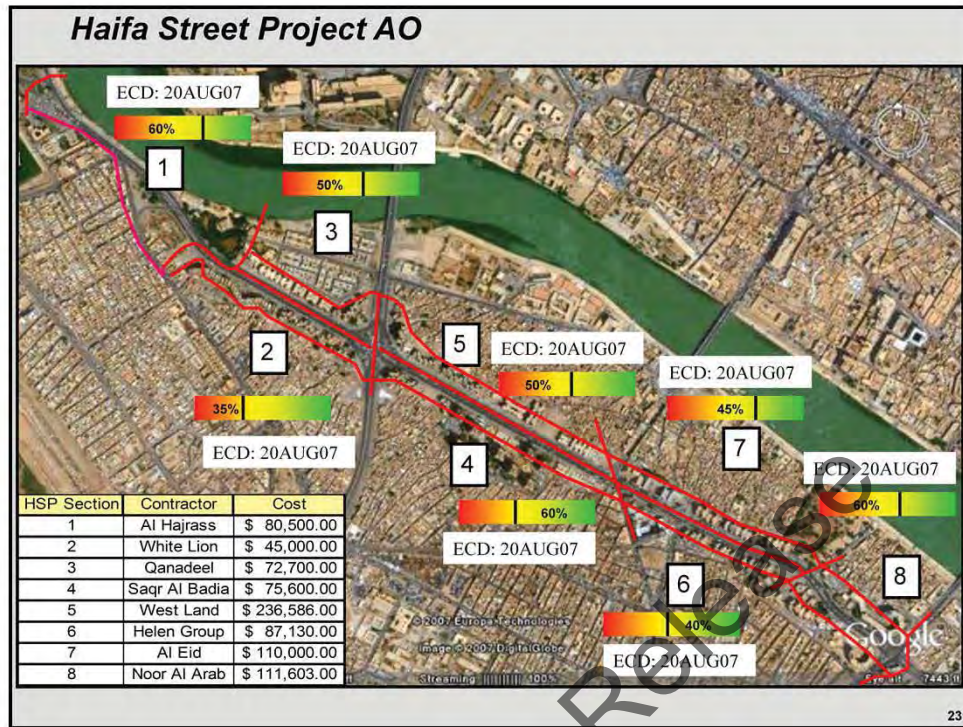
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Commanders Guidance

Approved for Release

Back-up Slides

Approved for Release



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1.4c

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